EMOTIONAL INTELLIGENCE

The ability to understand, use, and manage your own emotions in positive ways to relieve stress, communicate effectively, empathize with others, overcome challenges and defuse conflict.

5 Key Clements

Self-Awareness

- What Self-Awareness Really Is (and How to Cultivate It)
- Working with People who Aren't Self-Aware
- Research: We're Not Very Self-Aware, Especially at Work
- The impact of emotional intelligence on accuracy of self-awareness and leadership performance



People think they are self-aware 15%

People are actually self-aware



Self-Regulation

- <u>Self-regulation, strategic leadership</u> <u>and paradox in organizational</u> <u>change</u>
- Power, Leadership, and Self-Regulation
- Mind-sets matter: a meta-analytic review of implicit theories and selfregulation - DOI: 10.1037/a0029531
- How to Manage Your Anger at Work

Motivation

- <u>5 Motivation Theories To Use in the Workplace</u>
- <u>Harnessing Personal Purpose to Enable</u>
 <u>Employee Experience</u>
- <u>Understanding the Power of Intrinsic</u> Motivation
- Why People Lose Motivation and What Managers Can Do to Help
- The Puzzle of Motivation



Technical programmers with EQ scores belonging to the top 10% can develop software three times faster than their low EQ colleagues.

Empathy

- MIT Sloan <u>Humanity: A leader's</u> <u>secret weapon</u>
- HBR 4 Ways to Communicate more Empathy
- How virtual reality can create the ultimate empathy machine



Leaders with empathy perform over 40% higher in employee engagement, decision-making, and coaching.



Social Skills

- <u>Team Emotional Intelligence: Emotional</u>
 <u>Processes as a Link Between Managers</u>
 and Workers
- HBR: The Power of Healthy Relationships at Work
- HBR How Supportive Leaders
 Approach Emotional Conversations
- An Adult's Guide to Social Skills, for Those Who Were Never Taught

MORE ON EQ IN THE WORKPLACE & TECH

- <u>Listen The Power of Emotional Intelligence in the Workplace</u>
- MIT Sloan Management Review Three Questions to Gauge Emotional Intelligence
- MIT Technology Review Driving innovation with emotional intelligence
- HBR Can Al Teach us How to Become more Emotionally Intelligent?
- When Is Success Not Satisfying? Integrating Regulatory Focus and
 Approach/Avoidance Motivation Theories to Explain the Relation Between Core
 Self-Evaluation and Job Satisfaction
- Merve Emre on Emotional Intelligence as Corporate Control: Ted Transcript